

Sara R. Jordan

Senior Researcher
AI & Ethics

Personal details:

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Employment History:

10 January 2021 to present: Senior Researcher, AI & Ethics, Future of Privacy Forum

2 January, 2020 to 10 January 2021: Policy Counsel, AI & Ethics, Future of Privacy Forum

10 August, 2014 to December 29, 2019: Assistant Professor, Virginia Polytechnic Institute & State University, Center for Public Administration and Policy

1 June, 2014 to 20 July 2014: Lecturer, University of Hawai'i at Manoa, Department of Public Administration

15 August, 2013 to May 15, 2014: Visiting Assistant Professor, University of Miami, Department of Political Science

1 January, 2007 to 31 August, 2013: Assistant Professor, University of Hong Kong, Department of Politics & Public Administration and The Graduate School

Academic History:

B.A. University of South Florida, Tampa Florida, 2002

Virginia Polytechnic Institute and State University- Center for Public Administration and Policy, Spring 2004

Ph.D. Texas A&M University, College Station Texas. Graduated, 2007

Dissertation: "The Public Interest in Public Administration: An Investigation of the Communicative Foundations of the Public Interest Standard"

Publications:

Books:

Sara R. Jordan. *The Public Interest in Public Administration*. LAP Lambert Academic Publishing, 2015.

Sara R. Jordan and Phillip W. Gray. *The Ethics of Public Administration: The Challenges of Global Governance*, Baylor University Press, April 1, 2011. [Jordan contribution: 65%]

Nominated for 2011 Best Book award for the Public and Non-profit Management Section of the Academy of Management

Sara R. Jordan. *Research Integrity for Research Post-Graduate Students*, University of Hong Kong, Graduate School, September, 2011.

Sara R. Jordan. *Plagiarism and How to Avoid It: An Updated Guideline for Research Post-Graduate Students*, University of Hong Kong, Graduate School, approved/ accepted for printing in February 2013.

Sara R. Jordan. *Case-Book to Accompany 'Research Integrity for Research Post-Graduate Students'*, University of Hong Kong, Li Ka Shing Faculty of Medicine and the Graduate School, 2013 (funded through HKU Responsible Conduct of Research Grants)

Articles:

1. Sara R. Jordan, SL Fenn and BB Shannon. Transparency as threat at the Intersection of Artificial Intelligence and Cyberbiosecurity. *IEEE Computer Magazine*.
2. Sara R. Jordan. A Costly Emergencies Approach to Estimating Costs for Artificial Intelligence Review". IEEE Symposium on Technology and Society
3. Sara R. Jordan. Designing Artificial Intelligence Review Boards: Creating Risk Metrics for Review of AI.
4. Sara R. Jordan. Ethics in the Design of Artificial Intelligence Systems: Creating a Language Game that all can Play", *Electronic Design Magazine*.
5. Sara R. Jordan. (2017). Glossary of Ethical Alignment Terms for the Global Initiative for Ethically Aligned Design. IEEE Standards Association. Retrieved from http://standards.ieee.org/develop/indconn/ec/eadv2_glossary.pdf
6. Sara R. Jordan. (2017). Becoming a Leader in Global Ethics: Becoming a Leader in Global Ethics. Report to the IEEE Global Initiative for Ethically Aligned Design of Artificial Intelligence and Autonomous Systems. Retrieved from <https://ethicsinaction.ieee.org/>
7. Sara R. Jordan. Property, Intellectual Property, and Ethics in Public Administration. *Ethics for Contemporary Bureaucrats*.
8. Sara R. Jordan et al. The difference a smile makes: Effective use of imagery by children's nonprofit organizations. *Journal of Nonprofit & Public Sector Marketing*.
9. Bermejo-Alonso, J. et al. Collaboratively working towards ontology-based standards for robotics and automation. IEEE International Conference on Intelligent Robots and Systems.
10. Sara R. Jordan and Schuelke-Leech BA. Speaking like statesmen or scientists?: Congressional and Administrative Views on Data. *Public Performance & Management Review*.
11. Sara R. Jordan. Reasserting Public Administration. *Administration & Society*.
12. Sara R. Jordan; Gray PW. A Conservative Critique of the Refounding Perspective. *Administration & Society*.
13. Sara R. Jordan; Larson D. Playing it Safe: Global Governance and Conformity Assessment Models. *International Review of Administrative Sciences*.

14. Sara R. Jordan; Gray PW. Clarifying the concept of the "Social" in risk assessments for human subjects research.. *Account Res*, 25(1), 1-20.
doi:10.1080/08989621.2017.1403323
15. Sara R. Jordan; Gray PW. Revealing the Alt-Right: Exploring Alt-Right History, Thinkers and Ideas for Public Officials. *Public Voices*.
16. Sara R. Jordan. Diagnosing Barriers to the Realization of the Promises of Big Clinical Data: An Evaluation of Clarity in Health Data Collaborations. *Asia Pacific Journal of Health Law & Ethics* 11(1): 23-60.
17. "Defining Agency and Vulnerability: PEPFAR and the Role of Women in HIV/AIDS Prevention", *World Medical & Health Policy*. With Jaimie Edwards, CPAP PhD student. DOI: 10.1002/wmh3.21
18. "Ethics in the Design of Artificial Intelligence Systems: Creating a Language Game that all can Play", *Electronic Design Magazine*.
19. Sara R. Jordan. "Solidarity, Political Theory, and the Place of Social Benefits in Administrative Ethics", *Administrative Theory & Praxis*.
20. Sara R. Jordan. "Fitness, Fatness, and Aesthetic Judgments of the Female Body: What the AMA Decision to Medicalize Obesity Means for other Non-Normal Female Bodies". *Narrative Inquiry in Bioethics*.
21. Sara R. Jordan. "Liberty: The Purpose and Constraint of Innovation", accepted at *Administrative Theory & Praxis*.
22. Sara R. Jordan. "Social Benefits, Benefits to Society, and Beneficence in Public Administration Research", accepted at *Administration & Society*.
23. Sara R. Jordan. "Beneficence and the expert bureaucracy: Ethics for the future of Big Data governance", accepted at *Public Integrity*
24. Sara R. Jordan. "The Milgram Experiments and the Problem of Researching Authority Figures in Political and Social Science Research", accepted at *Journal of Theoretical and Applied Ethics*
25. Sara R. Jordan. "Essentially Contested, Stretched Concepts and Empirical Assessment of Academic Integrity", Accepted at *Journal of Academic Ethics*.
26. Sara R. Jordan and Phillip W. Gray. "Clarifying the Concept of "Social" in Risk Assessments for Human Subjects". Accepted at *Accountability in Research*.
27. Sara R. Jordan. "Public Service Quality Improvements: A Case for Exemption from IRB Review of Public Administration Research." Accepted at *Accountability in Research*.
28. Sara R. Jordan and Phillip W. Gray. "Reporting Ethics Committee Approval in Public Administration Research", Accepted at *Science and Engineering Ethics*.
29. Sara R. Jordan. "The Innovation Imperative: An Analysis of the Ethics of the Imperative to Innovate in the Public Sector". Accepted at *Public Management Review*.

30. Sara R. Jordan. "Fractured Humerous/ Fractured Humor—What a Broken Arm Taught Me about Racial and Cultural Privilege in Hospital Care". Accepted at *Narrative Inquiry in Bioethics*.
31. Sara R. Jordan and Phillip W. Gray. "Flaking Out: Should Public Administration Research Worry About Challenges to NSF Funding for Political Science Research?", available via *PA TIMES* at <http://patimes.org/flaking-out-public-administration-researchers-worry-challenges-nsf-funding-political-science-research/>
32. Sara R. Jordan. "Research Integrity, Image Manipulation, and Anonymising Photographs in Visual Social Science Research", forthcoming *International Review of Social Research Methodology*
33. Sara R. Jordan with Phillip W. Gray. "Research Integrity in Greater China: Surveying Regulations, Perceptions, and Knowledge of Research Integrity from a Hong Kong Perspective", *Developing World Bioethics*.
34. Sara R. Jordan and Eric CY Ip. "Demystifying the Hermit Kingdom: Understanding Bureaucratic Behavior in North Korea", forthcoming at *International Review of Administrative Sciences*.
35. Sara R. Jordan and Cary J. Nederman. "The Logic of the History of Ideas and the Study of Comparative Political Theory", *Journal of the History of Ideas* 73(4). 2012.
36. Sara R. Jordan and Kim Q. Hill. "Ethical Assurance Statements in Political Science Journals", *Journal of Academic Ethics* 10(3): 243-250, 2012.
37. Sara R. Jordan and Phillip W. Gray. "Trustworthy for Whom?-- Responsible Conduct of Research Training and Trust between Research Post-Graduate Students and Supervisors," *Ethics and Behavior* 22(4): 297-314, 2012.
38. Phillip W. Gray and Sara R. Jordan. "Supervisors and Academic Integrity: Supervisors as Exemplars and Mentors", *Journal of Academic Ethics*, 2012. DOI 10.1007/s10805-012-9155-6
39. Sara R. Jordan and Kim Q. Hill. "Editor's Perceptions of Ethical and Managerial Issues in Political Science Journals", *PS: Political Science and Politics* 45(4), 724-727, 2012.
40. Sara R. Jordan. "The Ethics of My Counterpart", *Journal of Global Ethics*, 7(3): 361-373. 2011.
41. Sara R. Jordan. "A View of Lake Placid from a Hong Kong Hillside: What does the world of public administration scholarship get from another Minnowbrook?". *Administrative Theory and Praxis*. 31(2): 247-251. 2008.
42. Sara R. Jordan. "Race, Medicine and Social Justice: Pharmacogenetics, Diversity and the Case of BiDil," *Review of Policy Research*, 25(1): 53-69. 2008.
43. Sara R. Jordan. "The Faceless other of the Public Interest: Public Administration in a Time of Crisis". *Administrative Theory & Praxis*, 30(2): 241-245. 2008.
44. Sara R. Jordan. "A Young Turk in a Gilded Cage: A Rejoinder to the Responses". Symposium "Intergenerational Dialogue on Public Administration Theory". *Administrative Theory and Praxis*. 29(2): 317-320. 2007.
45. Sara R. Jordan, Cary J. Nederman and Natalya Limonova. 2006 "Intercultural

Communication: An Historical Overview of Dialogue Models” (in Russian). *Humanistic Studies* (Omsk Polytechnic University) 11 (2006), 37-44. 2006.

46. Sara R. Jordan. “Situating Administrative Responsibility: A Comparison of Medieval Christian and Medieval Islamic Administrative Thought.” *Public Administration*. 84(3): 563-583. 2006.
47. Sara R. Jordan. “The Study of Administration and the Persistence of the Legitimacy Question: An Essay on a Concept.” Symposium “Intergenerational Dialogue on Public Administration Theory”. *Administrative Theory and Praxis*. Volume 28, issue 4: 631-641. 2006.

48. Sara R. Jordan. "Methodological Balkanization, Language Games and the Persistence of the Identity Crisis in Public Administration: A Student's Perspective." *Administrative Theory and Praxis*. Volume 27, issue 4: 689-706. 2005.

Book Chapters:

1. "Formal Rulemaking in Public Administration". *Global Encyclopedia of Public Administration, Public Policy and Governance*, Springer 2016
2. "Positive Leadership Behavior". *Global Encyclopedia of Public Administration, Public Policy and Governance*, Springer 2016
3. "Public Organization and Regulation". *Global Encyclopedia of Public Administration, Public Policy and Governance*, Springer 2016
4. Sara R. Jordan. Mobilizing Democracy in Post-Colonial Africa: The Case for Democracy in the Thought of Kwame Nkrumah." In "Global Citizenship and Multiculturalism: Political, Cultural, and Ethical Perspectives," edited by Hassan Bashir, Phillip W. Gray, and Hamza bin Jehangir
5. Sara R. Jordan. "Negotiating Contract Management and Personnel in High-Technology, High-Complexity Domains: Issues of Inherently Governmental and Critical Functions in Big Data Analytics Teams". In *Legal and Regulatory Issues in Human Resources Management*, William Sauser and Ronald Sims., Information Age Publishing. Due to press late 2014.
6. Sara R. Jordan. "Must the Camera Add 20 Pounds of Ethics? Reconstructing Ethics for Human Participants in Research in the Visual Social Sciences". In *Co-Existing in A Globalized World: Key Themes in Interprofessional Ethics*, Hassan Bashir, editor. Lexington Books. Due for release in late 2013. no page numbers assigned yet.
7. Sara R. Jordan. "Herbert Simon". *The Encyclopedia of Political Thought*. Michael Gibbons, managing editor. Wiley-Blackwell Publications. Due for release in 2013. no page numbers assigned yet.
8. Sara R. Jordan. "Bureaucracy". *The Encyclopedia of Political Thought*. Michael Gibbons, managing editor. Wiley-Blackwell Publications. Due for release in 2013. no page numbers assigned yet.
9. Sara R. Jordan. "Network Public Management and the Challenge of Biodiversity Management in China". In *China's Environmental Crisis: Domestic and Political Impacts and Responses*, J.J Kassiola and S.J Guo, eds. Palgrave MacMillan. pp.41-60.
10. Sara R. Jordan and Phillip W. Gray. "Unpacking the House: Images of Heroism against the Regulatory State". In *Homer Simpson Marches on Washington*, University of Kentucky Press. 2010. pp. 99-109. [Jordan contribution: 60%]
11. Sara R. Jordan. "Accountability in two non-western contexts". *Accountable Governance: Problems and Promises*. Mel Dubnick and H. George Frederickson, editors. M.E. Sharpe, 2011. pp. 241-254
12. "African Federalism: An Indigenous Idea with a Colonial History". In Ann Ward and Lee Ward, editors. *Ashgate Research Companion to Federalism*. 2009. pp. 463-484.
13. "Bureaucracy." *The New Dictionary of the History of Ideas*. Maryanne Cline Horowitz, editor. New York: Charles Scribner's Sons Publishers. 2005.

Book Reviews:

1. "Review of Ethical Imperialism: Institutional Review Boards and the Social Sciences, 1965-2009" in *National Catholic Bioethics Quarterly*, January 2012
2. "Review of Fundamentals of Stem Cell Research" in *National Catholic Bioethics Quarterly*, Spring 2009.
3. "Review of Can a Healthcare Market be Moral?" in *National Catholic Bioethics Quarterly*, Winter 2008.
4. "Old Wine in a New Bottle, With a Twist" (A Review of H. George Frederickson and Richard K. Ghere Ethics and Public Management). *Public Administration Review*, Volume 67, issue 4: 787-789. 2007.

Grants Secured:

US National Science Foundation (NSF): CCE-STEM Institutional Transformation: Cultivating an ethical STEM culture through an integrated undergraduate general education, with Jill Sieble (Associate Vice-Provost), Donna Riley (Department Chair, Engineering Education), Diana Biaktarova (Engineering Education), Tom Staley (STS and Materials Engineering), Stephen Biscotte (Office of General Education)

Hong Kong University Grants Council: GRF Award (GRF743513). Heroism, Virtue, and Managing Wicked Problems Ethically: Revisiting Virtue Ethics for Public Organizations. HK\$160,000 or 21000USD estimate

Hong Kong University Grants Council: PPR/ Grantsmanship Incentive Award (2012-2013), The University of Hong Kong, 20,000HKD

Hong Kong University Grants Council: GRF/ Grantsmanship Incentive Award (2011-2012), The University of Hong Kong, 21,000HKD

“Research on Responsible Conduct of Research at HKU” (2010-2011), Office of the Pro-Vice Chancellor for Research, The University of Hong Kong, 60,000HKD.

Seed Grant for Research (2010-2012), The University of Hong Kong, 44,000HKD

Seed Grant for Research (2007-2008), The University of Hong Kong, 28,000HKD
Texas A&M College of Liberal Arts, Dissertation Research Grant, 2500USD

Melbern G. Glasscock Center for Humanities Research Doctoral Dissertation Grant, 3000USD

Teaching:Courses Delivered:Virginia Tech

GRADUATE, DOCTORAL

Advanced Topic in Ethics: Concepts in Administrative Ethics

Advanced Topics in Policy: Global Governance

Advanced Topics in Policy: Sustainability and Resilience

Normative Foundations for Public Administration

GRADUATE, PROFESSIONAL

Public Policy Methods of Inquiry

Public Policy Processes

Normative Foundations for Public Administration

Nonprofit Accountability and Evaluation

UNDERGRADUATE

Ethics in Artificial Intelligence and Autonomous Systems (with Aerospace and Ocean Engineering faculty)

University of Hawai'i

GRADUATE, PROFESSIONAL

Ethics in Public Administration

Grant Writing

The University of Miami

GRADUATE, PROFESSIONAL:

Political Science and Public Administration: Scope and Methods
 Research and Development Management and Administration
 Comparative Public Policy and Administration
 Qualitative Research Methods
 Organization Theory and Behavior

UNDERGRADUATE:

Public Policy and Administration

The University of Hong Kong.

FACULTY:

Seminars in the Responsible Conduct of Research

GRADUATE, RESEARCH:

Research Ethics for Post-graduate students (5 Sections: Clinical Sciences, Non-clinical sciences, Engineering, Social and Educational Sciences, Arts and Architecture)
 Research Methods for Politics & Public Administration Graduate Students
 Professional Development for Politics & Public Administration Graduate Students
 Readings in Deliberative Policymaking

GRADUATE, PROFESSIONAL:

Ethics in Public Affairs

UNDERGRADUATE

Language in Politics and Public Administration
 Issues in Public Administration: Normative Theories of Public Administration
 Ethics in Public Affairs
 History of Western Political Thought

Texas A&M University

UNDERGRADUATE

Contemporary Political Problems and Issues- Healthcare Policy
 Theories of Public Policymaking

Fields of Teaching Interest:

Ethics in Public Administration and Public Management
 Health Care Policy and Administration
 Research Compliance and Policy
 Science and Technology Policy
 Comparative Public Administration
 Comparative Political Theory
 Comparative Public Policy
 History of Political Thought